FACTORS AFFECTING THE IMPLEMENTATION OF JUST-IN-TIME IN PROCUREMENT PROCEDURES IN MANUFACTURING COMPANIES IN KENYA; A Case of PepsiCo in Nairobi

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REG. NO: L126/26513/2012

A RESEARCH PROJECT SUBMITTED IN PARTIAL FULFILLMENT FOR THE REQUIREMENT OF THE AWARD OF DIPLOMA IN PURCHASING AND SUPPLIES MANAGEMENT AT THE UNIVERSITY OF NAIROBI

OCTOBER 2013
DECLARATION

I declare that this is my original work and has never been submitted for examination and award in any other university

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ABSTRACT

Just-in-time (JIT) philosophy is increasingly occupying a significant place in the operations strategy of companies. Although there is less controversy about the choice of selecting JIT, as a mode to adapt to the changing business environment, there is a lot of confusion as to how to organize an effective JIT system. An overall business strategy, or indeed any strategy has two distinct components to put in place and that is strategy formulation and, strategy implementation and control. Top management commitment is the most important element of any strategy implementation. This study attempts to identify the key strategies for successful implementation of JIT production and procurement and emphasize the need for top management commitment with a dynamic organization structure in order to incorporate the necessary changes that need to take place in an organization so that JIT implementation can take place in an effective manner. The study will be guided by the following research objectives; To investigate the effect of top management commitment, attitude-adjustment of employees, commitment to total quality management, and adaptability to change on implementation of Just-In Time in procurement procedures in manufacturing companies. In order to attain the objectives, four research questions were formulated from them. Chapter two analyzes studies based on the investigation of the factors affecting the implementation of just-in time in manufacturing companies in Kenya. It is divided into review of past studies, critical review and summary. Chapter three involves the methods that will be used in the process of collecting data for the study. It includes the research design, presents the target population for the study, the sampling design, data collection instruments, the procedure for collecting data and finally data analysis procedures. Chapter four presents the information processed from the data collected during the study. Finally, chapter five presents the summary, conclusion and recommendations of the information analyzed during the study.